IKUTA, Circuit Judge, dissenting from the denial of rehearing en banc, joined by O’SCANNLAIN, KLEINFELD, TALLMAN, CALLAHAN, BEA, and N.R. SMITH, Circuit Judges:

The Ninth Circuit holds that a city police department violated the Fourth Amendment because it audited the messages sent from and received on its SWAT pagers to find out why the department was exceeding its contract with its text message service provider. According to the panel, the police department’s failure to use a less intrusive search method violated a SWAT team member’s Fourth Amendment rights: “if less intrusive methods were feasible, or if the depth of the inquiry or extent of the seizure exceeded that necessary for the government’s legitimate purposes, the search would be unreasonable.” *Quon v. Arch Wireless Operating Co.*, 529 F.3d 892, 908–09 (2008) (alterations omitted).

There are two problems with this conclusion: First, in ruling that the SWAT team members had a reasonable expectation of privacy in the messages sent from and received on pagers provided to officers for use during SWAT emergencies, the panel undermines the standard established by the Supreme Court in *O’Connor v. Ortega*, 480 U.S. 709 (1987), to evaluate the legitimacy of non-investigatory searches in the workplace. In doing so, the panel improperly hobbles government employers from managing their workforces. Second, the method used by the panel
to determine whether the search was reasonable conflicts with binding Supreme Court precedent, in which the Court has repeatedly held that the Fourth Amendment does not require the government to use the “least intrusive means” when conducting a “special needs” search. See Bd. of Ed. of Independence Sch. Dist. No. 92 of Pottawatomie County v. Earls, 536 U.S. 822, 837 (2002); Vernonia Sch. Dist. 47J v. Acton, 515 U.S. 646, 663 (1995); Skinner v. Ry. Labor Executives’ Ass’n, 489 U.S. 602, 629 n.9 (1989). The panel’s decision to adopt a less intrusive means test conflicts not only with Supreme Court case law, but also with the decisions of seven of our sister circuits.

Because the panel’s decision adopts a standard that makes it exceptionally difficult for public employers to go about the business of running government offices, and in doing so conflicts with Supreme Court precedent and the decisions of seven other circuits, I must dissent from the denial of rehearing en banc.

I

The Ontario Police Department obtained two-way pagers for its SWAT team members to enable better coordination, and more rapid and effective responses to emergencies. The SWAT team members were told orally and in writing that under the city’s applicable policy, the text messages, including any personal messages, were subject to auditing and were not private.
Under the terms of the city’s contract with its service provider, each pager could send and receive 25,000 characters at a flat rate; after that, the pagers incurred overage charges on a per-character basis. *Quon*, 529 F.3d at 897. During the first eight months the pagers were in use, a number of SWAT team members went over the 25,000 character allotment. One of the SWAT team members who exceeded the number of characters was Sergeant Jeffrey Quon. Unbeknownst to the department, Quon was using his pager to send and receive both personal and sexually explicit text messages. *Id.* at 898.

After reviewing one or two rounds of bills for the pagers, Lieutenant Steve Duke (who was in charge of providing and accounting for the pagers) met with Quon about the overages. *Quon v. Arch Wireless Operating Co.*, 445 F. Supp. 2d 1116, 1124 (C.D. Cal. 2006). Duke informed Quon that the text messages were considered emails and subject to the city’s computer usage policy, which allowed the department to audit the pages. *Quon*, 529 F.3d at 897. Quon, as a member of the police department and a city employee, had previously received a copy of the city’s computer usage policy and had signed a form acknowledging that he had reviewed and understood the policy. *Id.* at 896. Duke told Quon that, in order to “streamlin[e] administration and oversight over the use of the pagers,” *Quon*, 445 F. Supp. 2d. at 1125, if a SWAT team member paid all overage charges, Duke
would not audit the text messages to determine if the team member’s overage was
due to business or personal use, but Duke also told Quon he “needed to cut down
on his transmissions.” Quon, 529 F.3d at 897. In April 2002, Quon was present at
the supervisory staff meeting when Lieutenant Duke reiterated that the text
messages sent from and received on the SWAT pagers were subject to the city’s
usage policy and could be audited. Quon later received a memorandum from the
Chief of Police stating: “Reminder that two-way pagers are considered email
messages. This means that messages would fall under the City’s policy as public
information and eligible for auditing.”

In August 2002, less than four months after this meeting, and after the pagers
had been in use for only eight months, Lieutenant Duke made it known that “he had
grown ‘tired of being a bill collector with guys going over the allotted amount of
characters on their text pagers.’” Quon, 445 F. Supp. 2d. at 1125. In response, the
Chief of Police ordered an audit of the text messages to determine whether the
police department’s contract with their service provider was sufficient to meet its
needs for text messaging. Quon, 529 F.3d at 897–98.

Upon examination of the transcripts, it was clear that Quon was using the
pager for more than the “light” personal use allowed under the city’s policy. Of the
more than 450 texts he sent while on duty in a single month, only 57 of them were
for business purposes. The remainder were personal. The Chief of Police sent the matter to internal affairs for an investigation “to determine if someone was wasting . . . City time not doing work when they should be.” Quon (as well as his wife and friends) filed suit, alleging that the police department and individual officers had violated their Fourth Amendment rights by reviewing the transcripts of the text messages sent to and from Quon’s SWAT pager.

II

The panel reversed the district court’s dismissal of the Fourth Amendment claims based on two untenable conclusions: First, the panel concluded that Quon had a reasonable expectation of privacy in the text messages sent from and received on his SWAT pager. Second, building on this erroneous conclusion, the panel concluded that the police department’s search was not reasonable in scope because there were less intrusive ways the police department could have determined whether the contract with its service provider was sufficient to meet its paging needs.

A

The panel departs from O’Connor v. Ortega in concluding that Quon’s reasonable expectation of privacy in the text messages sent from and received on his SWAT pager was undiminished by the written policy or the needs of a police department managing a SWAT team. O’Connor mandates a practical approach to
evaluating a public employer’s searches of government offices and equipment. It requires us to consider the “operational realities of the workplace” when determining whether an expectation of privacy is reasonable. 480 U.S. at 717.

Under *O’Connor*, a public employer may conduct searches of employees subject only to a standard of reasonableness “under all the circumstances.” *Id.* at 725–26; accord *Vernonia*, 515 U.S. at 665. Although “[i]ndividuals do not lose Fourth Amendment rights merely because they work for the government instead of a private employer[, t]he operational realities of the workplace . . . may make some public employees’ expectations of privacy unreasonable,” and an employee’s expectation of privacy “may be reduced by virtue of actual office practices and procedures, or by legitimate regulation.” *O’Connor*, 480 U.S. at 717 (emphasis omitted).

These principles establish that Quon’s expectation of privacy in the text messages he sent and received on his SWAT pager was either significantly diminished or non-existent. Quon was aware of the city’s written policy mandating that even personal messages are subject to “access and disclosure.” This official policy was reinforced by the “operational realities” of this particular workplace. Quon was using a SWAT pager, issued to him as a member of the SWAT team to facilitate the police department’s goal of “enabl[ing] better coordination and a more
rapid and effective response to emergencies by providing nearly instantaneous situational awareness to the team as to the other members’ whereabouts.” Quon, 445 F. Supp. 2d at 1123. Given that the pagers were issued for use in SWAT activities, which by their nature are highly charged, highly visible situations, it is unreasonable to expect that messages sent on pagers provided for communication among SWAT team members during those emergencies would not be subsequently reviewed by an investigating board, subjected to discovery in litigation arising from the incidents, or requested by the media.

Moreover, messages sent from and received by the SWAT pagers may be subject to the California Public Records Act, which makes most police records accessible to the public and requires police departments to review and disclose an exceptionally wide range of public records. Under this act, “[p]ublic records are open to inspection by the public at all times during the office hours of the state or local agency and every person has a right to inspect any public record,” except under specified circumstances. Cal. Gov’t Code § 6253(a). Government employees in California are well aware that every government record is potentially discoverable at the mere request of a member of the public, and their reasonable expectation of privacy in such public records is accordingly reduced. As noted in O’Connor, where the public has access to a government workplace, it may be that
“no expectation of privacy is reasonable.” 480 U.S. at 717–18.

In light of these operational realities, a police officer could not reasonably expect to keep communications over a SWAT pager confidential. Rather, Quon could have avoided exposure of his sexually explicit text messages simply by using his own cell phone or pager. See O’Connor, 480 U.S. at 725 (noting that a government employee “may avoid exposing personal belongings at work by simply leaving them at home”); see also Katz v. United States, 389 U.S. 347, 351 (1967) (“What a person knowingly exposes to the public, even in his own home or office, is not a subject of Fourth Amendment protection.”).

Under these circumstances, balancing whatever remained of Quon’s expectation of privacy with the police department’s need to manage its SWAT pagers, the police department’s search was “justified at its inception” and “was reasonably related in scope to the circumstances which justified the interference in the first place.” O’Connor, 480 U.S. at 726. The panel’s conclusion to the contrary, based solely on the informal statement of Lieutenant Duke that he personally would not audit the pagers if the SWAT team members agreed to pay for any overages, departs from the practical approach of O’Connor and effectively precludes a public employer from undertaking investigations reasonably necessary to conduct its business.
As troubling as this misreading of O’Connor is the panel’s conclusion that in light of Quon’s reasonable expectation of privacy, the scope of the police department’s search was unreasonable. To reach this conclusion, the panel quotes Schowengerdt v. Gen. Dynamics Corp. for the principle that “[i]f less intrusive methods were feasible, or if the depth of the inquiry or extent of the seizure exceeded that necessary for the government’s legitimate purposes, such as its interest in security, the search would be unreasonable and [the employee’s] Fourth Amendment rights . . . would have been violated.” 823 F.2d 1328, 1336 (9th Cir. 1987) (footnotes omitted). Relying on this language, the panel rejected the district court’s determination “that there were no less-intrusive means” to determine whether the 25,000-character limit was sufficient and concluded that the scope of the search was unreasonable. According to the panel, because the city could have used other less intrusive means to accomplish the objectives of the search, the city violated Quon’s Fourth Amendment rights. Quon, 529 F.3d at 908–09.

The panel’s reliance on Schowengerdt is misplaced. The quoted language from that case has been superceded not once, but three times by subsequent Supreme Court opinions. The Court stated in Skinner that “[t]he reasonableness of any particular government activity does not necessarily or invariably turn on the
existence of alternative ‘less intrusive’ means.” 489 U.S. at 629 n.9 (internal quotation marks omitted). Again the Court stated in Vernonia, “[w]e have repeatedly refused to declare that only the ‘least intrusive’ search practicable can be reasonable under the Fourth Amendment.” 515 U.S. at 663. Finally, for a third time, with some frustration, the Court reiterated in Earls that “this Court has repeatedly stated that reasonableness under the Fourth Amendment does not require employing the least intrusive means.” 536 U.S. at 837. The Supreme Court has repeatedly rejected a “least intrusive means” analysis for purposes of determining the reasonableness of a search in a “special needs” context.

And yet the panel does exactly what the Supreme Court has precluded. Although the panel does not explicitly state it is applying a least restrictive means test, it does just that. Rather than evaluate whether the search “actually conducted” by the police department was “reasonably related to the objectives of the search and not excessively intrusive in light of [its purpose],” as O’Connor requires us to do, 480 U.S. at 726 (emphasis added), the panel looks at what the police department could have done. As the panel explains, “[t]here were a host of simple ways to verify the efficacy of the 25,000 character limit . . . without intruding on Appellants’ Fourth Amendment rights.” Quon, 529 F.3d at 909. The panel then proposes other means of verifying the number of personal pages sent:
For example, the police department could have warned Quon that for the month of September he was forbidden from using his pager for personal communications, and that the contents of all of his messages would be reviewed to ensure the pager was used only for work-related purposes during that time frame. Alternatively, if the Department wanted to review past usage, it could have asked Quon to count the characters himself, or asked him to redact personal messages and grant permission to the Department to review the redacted transcript. Under this process, Quon would have an incentive to be truthful because he may have previously paid for work-related overages and presumably would want the limit increased to avoid paying for such overages in the future. These are just a few of the ways in which the Department could have conducted a search that was reasonable in scope.

_Id._

Because the panel could come up with a “host of simple ways” that would be less intrusive, it concluded that the police department’s search was excessively intrusive and therefore violated Quon’s Fourth Amendment rights. _Id._ This is the essence of the “least intrusive means” test, which the Supreme Court has expressly rejected. Indeed, the panel’s approach fits squarely within the Supreme Court’s explanation of why the least intrusive means test is not appropriate: “[i]t is obvious that the logic of . . . elaborate less-restrictive-alternative arguments could raise insuperable barriers to the exercise of virtually all search-and-seizure powers, because judges engaged in _post hoc_ evaluations of government conduct can almost always imagine some alternative means by which the objectives of the government might have been accomplished.” _Skinner_, 489 U.S. at 629 n.9 (internal quotation
marks, alterations, and citations omitted); accord Earls, 536 U.S. at 837. The Ninth Circuit has similarly held that it is improper to apply the “least restrictive means” test in the context of a “special needs” search. See Yin v. California, 95 F.3d 864, 870 (9th Cir. 1996) (“Under the balancing test, the Court determines if a search is reasonable by weighing the privacy interests of the individual against the government’s interest in the search . . . the government does not have to use the least restrictive means to further its interests.”).

Seven other circuits have followed the Supreme Court’s instruction and explicitly rejected a less intrusive means inquiry in the Fourth Amendment context. See Davenport v. Causey, 521 F.3d 544, 552 (6th Cir. 2008) (“Also irrelevant, despite plaintiffs’ argument to the contrary, is whether or not the officer had other means of force at his disposal. The Fourth Amendment does not require officers to use the best technique available as long as their method is reasonable under the circumstances.”) (internal quotation marks and alterations omitted)); Lockhart-Bembery v. Sauro, 498 F.3d 69, 76 (1st Cir. 2007) (“To the extent Lockhart-Bembery argues that Sauro acted unreasonably [under the Fourth Amendment] because there were other, less intrusive ways to reduce the safety hazard, that argument fails as a matter of law. There is no requirement that officers must select the least intrusive means of fulfilling community caretaking responsibilities.”)
(footnote omitted)); *Cassidy v. Chertoff*, 471 F.3d 67, 79 (2d Cir. 2006) (“The Supreme Court has repeatedly stated that reasonableness under the Fourth Amendment does not require employing the least intrusive means to accomplish the government’s ends.” (internal quotation marks omitted)); *Shell v. United States*, 448 F.3d 951, 956 (7th Cir. 2006) (“As an initial matter, we note that a search does not need to be the least intrusive alternative to be constitutionally valid, it simply has to be reasonable.”); *United States v. Prevo*, 435 F.3d 1343, 1348 (11th Cir. 2006) (“Suffice it to say that the Fourth Amendment does not require the least intrusive alternative; it only requires a reasonable alternative.”); *Shade v. City of Farmington*, 309 F.3d 1054, 1061 (8th Cir. 2002) (“The Fourth Amendment does not require officers to use the least intrusive or less intrusive means to effectuate a search but instead permits a range of objectively reasonable conduct.”); *United States v. Melendez-Garcia*, 28 F.3d 1046, 1052 (10th Cir. 1994) (stating that the Fourth Amendment does not require police “to use the least intrusive means in the course of a [Terry] detention, only reasonable ones”).

By reintroducing the least-intrusive means test into our Fourth Amendment jurisprudence, the panel departs from Supreme Court precedent and from the decisions of seven of our sister circuits, and reaches the untenable conclusion that the police department acted unreasonably in auditing messages sent and received on
a SWAT pager, provided to SWAT members to facilitate communications during emergencies.

III

This case is, at its core, a workplace privacy case. The panel turns its back on “the common-sense realization that government offices could not function if every employment decision became a constitutional matter.” O’Connor, 480 U.S. at 722 (quoting Connick v. Myers, 461 U.S. 138, 143 (1983)). By holding that a SWAT team member has a reasonable expectation of privacy in the messages sent to and from his SWAT pager, despite an employer’s express warnings to the contrary and “operational realities of the workplace” that suggest otherwise, and by requiring a government employer to demonstrate that there are no more less intrusive means available to determine whether its wireless contract was sufficient to meet its needs, the panel’s decision is contrary to “the dictates of reason and common sense” as well as the dictates of the Supreme Court. The panel’s decision undercuts the Supreme Court’s consistent and explicit prohibition on reading a less intrusive means requirement into the Fourth Amendment’s prohibition on unreasonable searches. It also undermines the reasoning and logic of O’Connor v. Ortega. I respectfully dissent from our denial of rehearing en banc.